



IMPACT BRIEF

# Strengthening Integrity and Accountability in Kenya's Healthcare Sector

United Society Against Fraud, Waste and Abuse (USAWA) Programme, Kenya | 2023-2025

Global Compact Network Kenya is helping healthcare stakeholders strengthen integrity, reduce fraud, waste and abuse, and build stronger accountability across county health systems and private healthcare institutions.

Anti-corruption

Healthcare governance

Fraud, waste and abuse prevention



## PROGRAMME OVERVIEW

### At a glance

#### IMPLEMENTING PARTNER

Global Compact Network Kenya

#### FUNDER

United States Agency for International Development (USAID), through the USAWA Programme

#### TOTAL GRANT ALLOCATION

USD 151,130.00

#### IMPLEMENTATION PERIOD

October 2023 - January 2025

#### Why this matters

**37.1%+**

healthcare bribery prevalence

**KSh2,058**

average healthcare bribe (TI Kenya, 2025)

Kenya's healthcare sector faces persistent governance and integrity challenges at the interface of public and private actors. Fraud, waste and abuse continue to affect healthcare financing, procurement, claims processing

#### GEOGRAPHIC FOCUS

Isiolo, Kakamega, Kilifi, Mombasa and Nakuru Counties

#### THEMATIC FOCUS

Anti-corruption, healthcare governance, and fraud, waste and abuse prevention

and service delivery, undermining access to quality care and eroding public trust.

Progress requires coordinated, multi-stakeholder action that strengthens transparency, reinforces accountability and equips private healthcare providers, insurers, regulators and professional bodies to address systemic vulnerabilities together.

#### STRATEGIC DIRECTION

### Programme objectives

- 1 Strengthen integrity, accountability and transparency within Kenya's healthcare sector.
- 2 Increase citizen and private sector agency to prevent fraud, waste and abuse.
- 3 Build capacity of private healthcare institutions and associations on governance and anti-corruption.
- 4 Support evidence-based reforms through corruption risk assessments and policy dialogue.
- 5 Institutionalize collective action approaches at county level.

#### DELIVERY MODEL

### Key interventions

|                                                                                                                                                                                                 |                                                                                                                                                                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>01</b><br>Conducted a baseline corruption risk assessment at the public-private healthcare interface across five counties.                                                                   | <b>02</b><br>Convened private healthcare institutions through county-level associations and professional bodies to identify corruption risks and collective responses. |
| <b>03</b><br>Trained 15 Trainers of Trainers (ToTs) from private healthcare institutions, county governments and professional associations to cascade governance and anti-corruption knowledge. | <b>04</b><br>Organized county-level anti-corruption conventions to spotlight healthcare governance challenges and practical responses.                                 |
| <b>05</b><br>Led outreach campaigns, including African and International Anti-Corruption Day commemorations, to deepen public and sector awareness.                                             | <b>06</b><br>Disseminated 1,000 copies of the Code of Ethics for Business in Kenya to private healthcare institutions.                                                 |
| <b>07</b><br>Convened executive roundtables, learning events and multi-sector dialogues involving private hospitals, insurers, regulators, professional bodies and civil society.               |                                                                                                                                                                        |

## Measured progress

USAWA delivered practical county-level engagement, strengthened institutional capacity and measurable governance outputs despite its early closure.

|                                                                                                    |                                                                                                                      |                                                                                                             |
|----------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| <b>5</b><br>Counties engaged through structured anti-corruption and governance interventions       | <b>15</b><br>Trainers of Trainers trained to cascade governance and anti-corruption knowledge across county networks | <b>200+</b><br>Healthcare professionals engaged through trainings, conventions and sensitization forums     |
| <b>60</b><br>Private healthcare institutions committed to the Code of Ethics for Business in Kenya | <b>100+</b><br>Stakeholders engaged through baseline survey validation forums across five counties                   | <b>100+</b><br>Youth engaged through the International Anti-Corruption Day Youth Town Hall in Nakuru County |

### 60 institutions

committed to the Code of Ethics for Business in Kenya, embedding stronger ethical practice within private healthcare operations.

### County-based collective action

The programme linked private healthcare institutions, associations, regulators and citizens through county-level forums, executive roundtables and dialogue platforms, creating a practical base for sustained integrity action beyond the initial implementation period.

## PROJECT IMPACT

### From risk exposure to collective action

*Healthcare actors moved from fragmented concern to coordinated action on fraud, waste, abuse and ethical practice.*

- Private healthcare providers and insurers strengthened awareness of fraud, waste and abuse risks across operations and service delivery.
- Healthcare associations increased their ability to organize, self-regulate and mobilize collective action on integrity challenges.
- County-level corruption risk data improved the evidence base for reform, dialogue and sector accountability.
- Functional networks were established between private healthcare institutions, regulators and professional bodies.
- Adoption of the Code of Ethics for Business in Kenya embedded stronger ethical practice within private healthcare operations.

At county level, trained ToTs and professional associations continued to engage members on corruption risks, governance standards and collective responses, laying foundations for sustained action beyond the programme lifecycle.

## Value for future funders and partners

- Deliver governance and anti-corruption programmes in highly regulated, public-interest sectors.
- Translate anti-corruption principles into practical, sector-specific action for healthcare actors.
- Convene diverse public and private stakeholders around shared integrity challenges.
- Generate credible evidence to inform policy dialogue, advocacy and reform.
- Build locally anchored capacity through association-led and peer-driven delivery models.

The USAWA Programme provides a tested foundation for future healthcare governance, anti-corruption and accountability initiatives in Kenya.

## About Global Compact Network Kenya

As a special initiative of the UN Secretary-General, the United Nations Global Compact is a call to companies everywhere to align their operations and strategies with ten universally accepted principles in the areas of human rights, labour, environment and anti-corruption, and to take action in support of UN goals.

Global Compact Network Kenya promotes sustainable and ethical business practices in Kenya and Uganda, and currently engages over 280 participating companies.



Network Kenya

**280+**

participating companies

## Stakeholder information

### ORGANIZATION

Global Compact Network Kenya

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### FUNDING PARTNER

United States Agency for International  
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through the USAWA Programme

### CONSORTIUM LEAD

Transparency International Kenya